



The Sanwa Group's goal is to become a global leader of smart entrance solutions and spread our mission of safety, security, and convenience throughout the world; safeguard the valuable lives of people; and realize a more affluent and comfortable society.

The Sanwa Group's Mission to Society

The Sanwa Group is committed to offering products and services that provide safety, security and convenience to further contribute to the prosperity of society.

The Sanwa Group's Management Philosophy

- To deliver products and services to satisfy all customers.
- To become a true global player and be highly valued in each market in the world.
- To bring together the creativity of each individual in a team environment for the enhancement of corporate value.

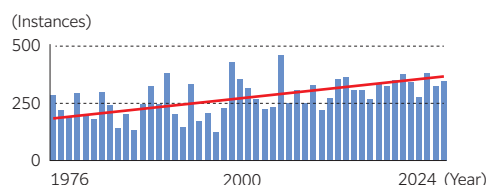


The Sanwa Group's Corporate Mission

Realizing safe homes, buildings, and infrastructure that protect people from disasters

With climate change, natural disasters such as torrential rains and typhoons are becoming more severe in many parts of the world. Guarding against earthquakes and tsunamis has also become an urgent issue in Japan and elsewhere. Against this backdrop, the Sanwa Group is responding to the growing need to ensure the safety of buildings and infrastructure by providing waterproof products that protect against flooding and wind damage. We will continue to develop products and technologies that protect society and people's lives and contribute to realizing safe homes, buildings, and infrastructure.

Annual instances of precipitation of 50 mm or more/hour (Japan Meteorological Agency)



Source: Changes to Date in Heavy Rainfall and Extremely Hot Days, etc. (Extreme Phenomena) (Japanese language only), Japan Meteorological Agency

Providing Value Through Products

Multi-hazard shutters that can withstand floods and fires

The tsunami damage that followed the Great East Japan Earthquake in 2011 spurred Sanwa Shutter Corporation to begin developing waterproof products. With the need for shutters and doors with the ability to prevent flood damage having become apparent, the company released the Water Guard Waterproof Shutter and Double-tight Door in 2014. Since then, Sanwa Shutter has continued to expand its product lineup, with further improvements in performance and operability.

Hazard maps have been reviewed in recent years in response to the increase in torrential rains and urban flooding, further heightening the demand for high-performance products in underground malls, subways, and infrastructure facilities. To meet these social challenges, in 2021 Sanwa Shutter developed the industry's first multi-hazard shutter that is waterproof, fire-proof, and smoke-proof. This makes it possible to use a single shutter for building entrances that require waterproofing as well as fire- and smoke-proof performance.

This product was recognized with the Disaster Prevention and Epidemic Control Product Award 2021 Grand Prize in the New Product Development Category.

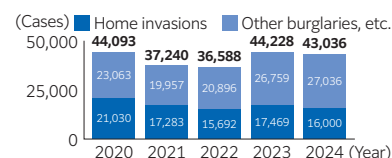


The Water Guard waterproof, fire-proof, and smoke-proof shutter (Sanwa Shutter Corporation)

Realizing secure homes, buildings, and infrastructure that protect people's lives and property from crime

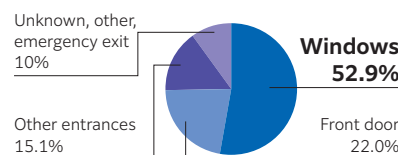
In recent years, increasingly sophisticated and shocking burglaries have been reported across Japan, drawing attention to the importance of home security. Against this backdrop, the Sanwa Group contributes to the realization of secure homes, buildings, and infrastructure that protect people's lives and property from crime through the provision of security products.

Number of recognized cases of burglary



Source: Crime Statistics Data for January-December 2024 [Final Figures] (Japanese language only), National Police Agency

Burglary entry points in single-family dwellings (2024)

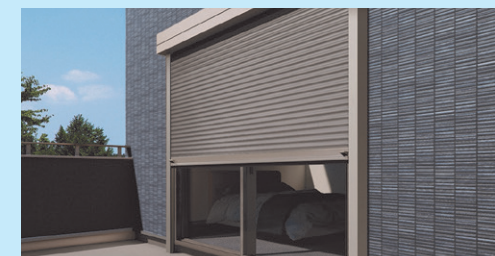


Source: Residential Crime Prevention 110 (Japanese language only), National Police Agency

Providing Value Through Products

Window shutters that increase security and protect people's lives and property

Windows are the most common entry route for burglars and other intruders, and the installation of window shutters can be very effective in preventing break-ins. Sanwa Shutter Corporation has been manufacturing shutters since its establishment in 1956, and began selling window shutters to enhance window security in 1969. Sanwa Shutter's window shutters are highly resistant to prying and vandalism, and protect privacy, helping guard a home at night and while its occupants are out. Sanwa Shutter also offers shutters that can be set to open and close automatically on a timer, or operated from a smartphone while away from the house, keeping outsiders from knowing when residents are not at home. In recent years, the company has also focused on developing products with a variety of other functions in addition to security, such as wind resistance and IoT capabilities. Sanwa Shutter is further paying attention to space-saving designs that coordinate with a home or condominium's appearance, increased easy of operation through electrification, and compatibility with home renovation. The Sanwa Group will continue to contribute to the realization of secure homes, buildings, and infrastructure that protect people's lives and property from crime through the creation of high-performance security products.

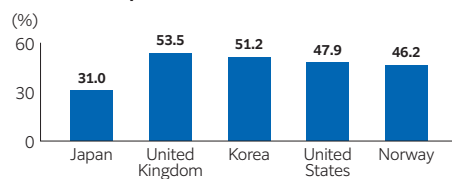


Madomore window shutter series (Sanwa Shutter Corporation)

Realizing comfortable homes, buildings, and infrastructure through the use of digital technology

With the evolution of IoT technology, "smart homes," in which home electronics and appliances are connected via the Internet to create a comfortable and convenient lifestyle, are becoming commonplace. Smart home-ification is particularly popular in Europe and the U.S., where houses are larger and e-commerce use is common, and is expected to become more widespread in Japan in the future. The Sanwa Group offers garage and window shutters that can be linked to a smart home environment, contributing to the realization of comfortable homes, buildings, and infrastructure through the use of digital technology.

Smart home penetration rate



Source: Statista Japan (2023)

Providing Value Through Products

Providing smart home solutions

The Sanwa Group is contributing to the realization of smart homes by developing and providing products that match the climate and lifestyle of local regions. For example, Sanwa Shutter Corporation in Japan and Novoferm in Europe offer garage and window shutters that can be operated via smartphones and smart speakers by linking them to a smart home system, allowing them to be centrally managed with other home appliances and electronics. These can be easily opened and closed even while away from home, providing both convenience and safety. For Overhead Door Corporation (ODC) in North America, where e-commerce use is high, we are also developing a service that allows delivery personnel to obtain one-time garage door opening and closing privileges by scanning packages with a special terminal at the time of delivery, reducing the risk of theft and enabling safe delivery inside the garage. We will continue to create solutions that realize more comfortable homes, buildings, and infrastructure with products and services like these while flexibly adapting to advances in technology and changes in social issues.



Smart phone-based garage door operation system
Aladdin Connect (ODC)

At a Glance

Ever since the establishment of Sanwa Shutter (H.K.) Ltd. in 1986, globalization has been a driving force for the Sanwa Group that has placed it ahead of its peers in Japan. Today, we have operations spanning 28 countries and regions around the world. As a global leader of smart entrance solutions, we have established a strong presence in the key regions of Japan, North America, and Europe.

Fiscal year ending March 2025

Financial indicators (consolidated)

Net sales (consolidated)
¥**662.4** billion

Operating profit
¥**80.5** billion

Operating profit ratio
12.2%

ROE
19.0%

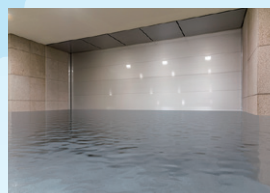
ROIC
18.5%

Net sales of products that contribute to climate change response and disaster preparedness

Climate change response-related products (mitigation)
¥**106.2** billion

Climate change response-related products (adaptation)
¥**26.1** billion

Disaster preparedness products
¥**81.1** billion



Global network

28 countries and regions

59 production bases

56.6% overseas net sales ratio
1.7-fold increase over 20 years

13,116 employees

Market share

The Sanwa Group offers total solutions that can realize safety, security, and convenience for entrances in all types of buildings to meet a variety of needs.

No. 1 in 6 fields



Garage doors
1 Japan
2 North America
Europe



Steel doors
1 Japan
2 Europe



Shutters

1 Japan
2 North America



Industrial sectional doors

1 Japan
2 North America
Europe



Lightweight sliding doors

1 Japan



Stainless steel facades

1 Japan

Product Information

The Sanwa Group's products are used in a wide range of applications, including detached houses, housing complexes, commercial facilities, office buildings, schools, medical and welfare facilities, factories, and warehouses, delivering safety, security, and convenience to everyday life and further increasing their value.

Sanwa Group products deliver greater safety, security, and convenience



Commercial facilities, office buildings, and hotels



Factories, warehouses, and data centers



Medical and welfare facilities



Schools



Detached houses



Housing complexes

Core Products

Shutters



Regions

Japan No. 1

North America No. 2

Europe

Asia

Building type/use



Industrial sectional doors



Japan No. 1

North America No. 2

Europe No. 2

Asia



Garage door



Japan No. 1

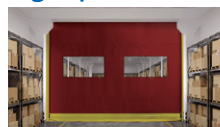
North America No. 2

Europe No. 2

Asia



High-speed sheet shutters



Japan No. 1

North America

Europe

Asia



Door operators



Japan

North America No. 2

Europe

Asia



Steel doors



Japan No. 1

North America

Europe No. 2

Asia



Multi Products

Partitions & toilet booths



Regions

Japan

North America

Europe

Asia

Building type/use



Waterproof products



Japan

North America

Europe

Asia



Aluminum & stainless steel facades



Japan No. 2

North America

Europe

Asia



Mailboxes & delivery boxes



Japan No. 2

North America

Europe

Asia



Automatic doors



Japan

North America

Europe

Asia



Lightweight sliding doors



Japan No. 1

North America

Europe

Asia



Our products for buildings

Office Areas



Partitions

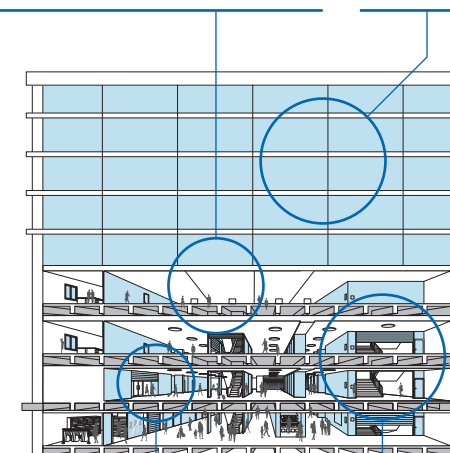


Toilet booths

Building Exteriors



Facades



Entrance Areas



Automatic doors



Aluminum & stainless steel facades



Fireproof & smokeproof shutters



Mailboxes & delivery boxes



Waterproof products



Fireproof doors (steel doors)

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What Is the Sanwa Group's Vision?

We introduce our corporate mission and culture, and present an overview of the Sanwa Group.

How Does the Sanwa Group Create Value?

We introduce the competitive advantages we have cultivated over the course of our history, and the value creation that is derived from these.

What Is the Sanwa Group's Growth Strategy?

We introduce what and where we want to be by 2030, and our new Medium-term Management Plan as our strategy for realizing this.

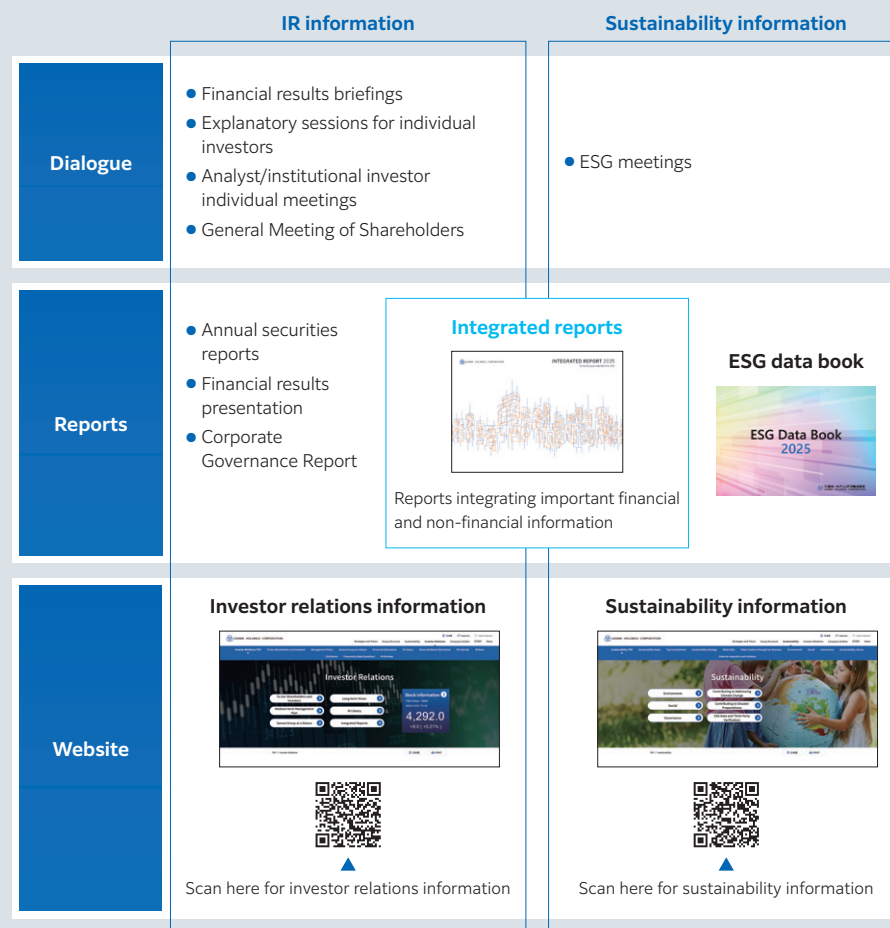
What Are the Sanwa Group's Sustainability Initiatives?

We introduce our materiality initiatives to strengthen the management resources that support our growth strategy.

What are the Sanwa Group's Efforts to Strengthen Its Management Foundation?

We introduce key points for further strengthening our governance, and initiatives to increase governance effectiveness.

Overall Picture of Communication



Editorial Policy

The purpose of this report is to provide both financial and non-financial information on the Sanwa Group's management, business outlook, and external environment. In editing this report, we have referred to the International Integrated Reporting Framework proposed by the IFRS Foundation; Guidance for Collaborative Value Creation proposed by the Ministry of Economy, Trade and Industry; the recommendations of the Task Force on Climate-related Financial Disclosures (TCFD); and other documents.

Forward-looking Statements

This integrated report includes forward-looking statements pertaining to expectations, plans, strategies, management goals, future performance, expenses, revenues, income, and other forecasts formulated on past experiences and information available to Sanwa Holdings Corporation (hereafter "the Company") at the time of publication. Forward-looking statements necessarily entail some degree of uncertainty, and the content conveyed in the results as well as underlying factors identified in the report may differ materially from actual results depending on changes in those factors.